



## Environment and Sustainability Policy

Bridging North America is committed to delivering the Project, including the Gordie Howe International Bridge, the Canadian and United States Ports of Entry, and the Interstate 75 Interchange, to the satisfaction of the Windsor-Detroit Bridge Authority, the local communities, and those who will use and maintain the facilities.

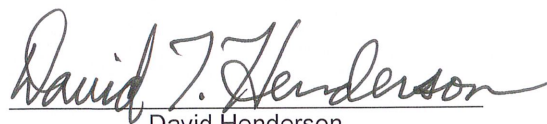
The Project's Environmental Management System (EMS) provides a mechanism for environmental management within the study area of the Project. Early Work activities began July 4, 2018 under the Early Work Agreement and continued past September 28, 2018 when the Project Agreement was executed. Construction activities will extend into November 2024. Operation and maintenance of the Gordie Howe international Bridge is expected to extend for up to 30 years from commencement of operation.

As the consortium responsible for the design, build, operation and maintenance of the Project, Bridging North America (BNA) is committed to developing the project in an environmentally responsible manner, which considers and mitigates effects to the natural environment, cultural resources, communities and our stakeholders, BNA is also committed to integrating consideration for sustainable infrastructure within the early work, design, construction, and operation of the Project.

BNA will strive to construct the project as an example of leadership in the areas of environment and sustainability with respect to the development of new infrastructure in North America, showcasing low impact approaches to the construction of cross border infrastructure. We will achieve environmental excellence and integrate sustainability considerations in all phases of the Project through continual improvement using the following strategies:

- G**enerate a culture of collaboration between employees and contractors to implement environmental programs that prevents pollution and minimizes effects to the natural environment, species at risk / endangered & threatened species, cultural resources, and local communities in the vicinity of the project;
- O**pportunities will be identified to reduce negative environmental effects and to continually improve environmental performance and will be evaluated as they arise and implemented where feasible;
- R**eview of the applicable environmental compliance obligations in both the US and Canada, and working with the larger design team to maintain compliance;
- D**emonstrate environmental performance through the execution of regular compliance monitoring, inspections and audits to assess compliance with environmental management strategies and compliance obligations;
- I**dentify environmental and sustainability objectives and targets which align with the goals of the Project and the needs of its stakeholders, implement systems to measure progress as part of the effort to achieve these objectives and targets;
- E**ngage stakeholders through relationships with WDBA, including community groups, neighborhood associations, tribal governments, government entities and environmental and permitting agencies to understand local concerns and identify compliance obligations.

This Policy is effective: January 24, 2024  
Date

  
David Henderson  
Chief Executive Officer  
Bridging North America GP