Speaking Notes

for

Tim Murphy

Board Chair

Windsor-Detroit Bridge Authority

at the

2020-2021 Annual Public Meeting

February 11, 2022

Check against delivery

Thank you Heather and good morning everyone. I'm Tim Murphy, the recently appointed Chair of WDBA's Board of Directors.

C'est un plaisir d'être virtuellement avec vous aujourd'hui.

As a Crown corporation, we report to Parliament through the Minister of Infrastructure and Communities and we are required under the *Financial Administration Act* to hold an annual meeting.

Ceci est important pour assurer la responsabilité et la transparence.

It also provides an opportunity to highlight the organization's and project's accomplishments.

WDBA's Board of Directors is accountable for the stewardship and oversight of the corporation as it delivers this critical piece of infrastructure. The Gordie Howe International Bridge project spans one of North America's busiest trade corridors and is a testament to the highly integrated nature of the Canada-U.S. economy.

Over the course of the 2020-2021 fiscal year, the Board dedicated themselves to providing the necessary guidance as construction entered its busiest period of work to date.

The varied expertise and broad range of public and private sector experience among the board members has proven invaluable to establishing effective oversight of the business activities and other affairs of the Crown corporation.

I would like to acknowledge the State of Michigan and the International Authority for the essential roles they play in the project. I look forward to working with them in the years ahead.

It is important for me to thank Dwight Duncan for his dedication to advancing this new border transportation system at the Windsor-Detroit trade gateway. Dwight's leadership on this project predated his term as Chair of the Board and he carried out his responsibilities with thoughtful perseverance. I am proud to continue and build on the course he set as Chair in support of WDBA's successful delivery of this critical piece of infrastructure.

Finally, I extend my sincere thanks to the Government of Canada, and the Honourable Dominic LeBlanc, Minister of Intergovernmental Affairs, Infrastructure and Communities, for the opportunity to serve as Chair alongside my distinguished and fellow board members. It is with utmost commitment to the Government, to our stakeholders and to the public that advance the completion of the Gordie Howe International Bridge, creating a vital link with Canada's largest trading partner.

Thank you/Merci.