Speaking notes

for

Bryce Phillips

Chief Executive Officer

Windsor-Detroit Bridge Authority

at the

2017-2018

Annual Public Meeting

November 23, 2018

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Good afternoon.

I have been WDBA's CEO since July of this year and as such was not at the helm during the 2017-2018 fiscal year.

I have joined the organization at a very exciting time.

As our Chair said in his remarks, Windsor-Detroit Bridge Authority has made great strides over the past year.

The work that WDBA undertook led us to one of the most important milestones in our short history - the conclusion of the public-private partnership procurement process to select the private-sector partner to design, build, finance, operate and maintain the Gordie Howe International Bridge project.

And while this milestone occurred outside of the 2017-2018 fiscal year reporting period, much of the work to get us to that point did.

For a great amount of that period, my Board colleague, André Juneau led the organization as its Interim CEO and I would be remiss in not thanking him for his leadership during the critical stage of the procurement process to select a private-sector partner.

Thank you André.

Over the coming fiscal year, WDBA will focus its attention on completing the preparatory work at the sites of the Canadian and US Ports of Entry, continuing with US property acquisition through our partner – the Michigan Department of Transportation, and working through the early stages of construction of the Gordie Howe International Bridge with our private-sector partner, Bridging North America.

As I mentioned earlier in my remarks, this is an exciting time for WDBA.

It is also an exciting time for communities on both sides of the border.

WDBA is at the ready to begin significant construction of one of the largest infrastructure projects in North America.

It cannot be understated, the Gordie Howe International Bridge will transform the Windsor-Detroit trade corridor.

WDBA is proud to be part of that transformation and we look forward to the work that lays ahead.

Thank you.